

**UNITED STATES DISTRICT COURT
DISTRICT OF MASSACHUSETTS**

PRESIDENT AND FELLOWS OF HARVARD
COLLEGE,

Plaintiff,

v.

UNITED STATES DEPARTMENT OF HEALTH
AND HUMAN SERVICES, et al.,

Defendants.

Civil Action No. 1:25-cv-11048-ADB

DECLARATION OF ESTHENA BARLOW

I, Esthena Barlow pursuant to Local Rule 83.5.3(e)(3), hereby declare and certify the following:

1. I am counsel at the law firm of Munger, Tolles & Olson LLP, 601 Massachusetts Avenue NW, Suite 500E, Washington, DC 20001, and my office phone number is (202) 220-1100.
2. I am admitted to practice law in the District of Columbia (Bar Number 90000252) and New Hampshire (Bar Number 273662).
3. I am a member in good standing in every jurisdiction in which I have been admitted to practice law including the District of Columbia Bar; the State Bar of New Hampshire; the United States Courts of Appeal for the First, Third, Fifth, Sixth, Seventh, Ninth, and D.C. Circuits; and the United States District Court for the District of Columbia.
4. I am not, nor have I ever been, subject to any disciplinary proceedings in any jurisdiction in which I have been admitted to practice law. I am not under suspension or disbarment by any court.

5. I have not previously had a *pro hac vice* admission to this court (or other admission for a limited purpose) revoked for misconduct.

6. I have read and agree to comply with the Local Rules of the United States District Court for the District of Massachusetts.

I declare under penalty of perjury that the foregoing is true and correct.

Dated: June 9, 2025

/s/ Esthena Barlow
Esthena Barlow